

Unpacking & Planning for the True Costs of Owning and Leasing Farmland

Colette DePhelps, Community Food Systems Area Educator University of Idaho April 27, 2021



# The Cultivating Success<sup>TM</sup> Program was established by...









### Today's Presenter



Colette DePhelps, presenter
Area Educator, Community Food Systems
University of Idaho Extension, Northern District



Mackenzie Lawrence, moderator Administrative Coordinator, Community Food Systems & Small Farms University of Idaho Extension, Northern District



#### True Costs of Farmland



#### **Webinar Topics**

- Financial factors affecting land tenure
- Financial information buyers and lenders want to see
- Key financial documents and statements
- Putting together a cash flow budget
- Resources available

#### Three Basic Paths to Land Access



**LEASING LAND** 



**BUYING LAND** 



ACCEPTING GIFTS INHERITING LAND







### Factors Affecting Land Tenure Decisions

Personal and business goals

Your current financial position

Capital needs of your business

Earning potential of your business







# Land Tenure Situations Come with Financial Obligations

It's important to understand both the costs of buying, leasing and even inheriting land

AND the costs of maintaining it over time

Factor in things like property taxes, upkeep, insurance, etc.







### **Carrying Costs**

Property taxes

Water and other utilities

Conservation practices

Needed improvements &/or restoration

Special assessments







#### Health & Condition of Natural Resources





Soil



Water sources: quality and quantity



Forests, wetlands, protected habitat



Pastures & Perennial Crops







### Infrastructure and Improvements

The location, suitability and condition of:

Housing

Buildings, barns, sheds and hoop houses

Farm roads/driveways

Fencing









### Infrastructure and Improvements

# The location, suitability and condition of:

Water systems: e.g., irrigation, wells, filtering, etc.

Septic systems and other utilities

Conservation practices

Other facilities which may affect your production options









### Carrying Costs & Leases



Who is responsible for routine maintenance?



Who is responsible for maintaining infrastructure?



Who will pay for and own improvements?



Are there any limits on types of crops or livestock?



Is subletting allowed?







# Taking Stock of Your Resources

Physical Resources

Marketing Resources

Management & Labor Resources

Financial Resources

Professional & Technical Assistance









IDAHO CULTIVATING SUCCESS <sup>TM</sup>	WWW.CULTIVATINGSUCCESS.ORG
Resource Inventory Worksheet	<b>5</b>
Name   Date	
Directions Use this worksheet to evaluate the resources you have, and to begin identifying the resorranching enterprise.  Physical Resources	ources you need, to develop a successful farming or

ltem	Quantity/Size	Condition including needed improvements	Current Value	Cost of Improvement	Purchase Price
Land					
Total Acres					
Cropland					
Soils					
Drainage					
Pasture					
Soils					
Drainage					
Woodlot					
Climate					



Resource Inventory Worksheet





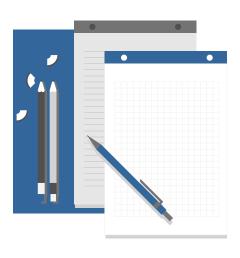
Page 1 of 8



# Can you compile your key financial documents?

- ☐Bank Statements
- ☐ Tax Returns
- ☐ Credit Reports
- ☐ Investment or Savings Account Statements
- ☐ Credit Card Statements
- ☐Student & Business Loans
- ☐ Mortgage Statements

- **□**Ledger
- ☐ Bookkeeping or other record of farming income and expenses



### What are Lenders & Landlords Looking For?









# Both Leasing and Purchasing Land Require a Financial Commitment

- A landlord will want to make sure you can make lease payments on time.
- A lender will want to make sure you can repay your loan.
- Both may require documentation to prove your creditworthiness.







#### Three Main Financial Statements

#### **Balance Sheet**

Tells you your current financial position

#### Income Statement

Tells whether you are making or losing money in your enterprise

# **Cash Flow Statement**

Keeps track of where cash comes from and where it goes







#### Lender & Landowner Concerns

Concern	Document / Financial Information
Your track record of handling debt	Credit Report
Down payments you can make	Balance Sheet & Net Worth
Ability to repay the loan / pay the lease	Income Statement & Cash Flow Budgets
Fallback position, if you can't pay	Collateral – Net Worth







#### Cash Flow Statements









#### Cash Flow Statement

Details all the sources of cash that you have, as well as where all the cash goes

# Includes 3 main parts

Cash flows from operating activities (income statement)

As well as: Cash flows from investment activities

And: Cash flows from financing activities







## Creating a Cash Budget

- A Cash Budget is basically a forward-looking Cash
   Flow Statement
- It looks at what you think your cash needs will be relative to what you expect for income throughout the year
- Cash flows often vary by time of year Your Cash
   Budget addresses how you will deal with that.







### Variable Costs

1	Cash Flow Budget Worksheet													
2		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Annual
3	Farm Income													
4	Retail sales	-	-	-	-	-	-	-	-	-	-	-	-	-
5	Wholesale sales						-	-	-	-	-			-
6	Government payments	-	-	-	-	-			-			-	-	-
7	Other	-	-	-	-	-	-	-	-	-	-	-	-	-
8	Total Income (TI)	-	-	-	-	-	-	-	-	-	-	-	-	-
9														
10	Variable Costs or Cost	of Goods S	old											
11	Labor	-	-	-	-	-	-	-	-	-	-	-	-	-
12	Payroll taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
13	Purchases For Resale	-	-	-	-	-	-	-	-	-	-	-	-	-
14	Seed	-	-	-	-	-	-	-	-	-	-	-	-	-
15	Inputs	-	-	-	-	-	-	-	-	-	-	-	-	-
16	Fuel	-	-	-	-	-	-	-	-	-	-	-	-	-
17	Other	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Variable Costs													
18 19	(VC)	-	-	-	-	-	-	-	-	-	-	-	-	-
	Fixed Costs or													
20	Overhead													

### Fixed Costs or Overhead

19														
	Fixed Costs or													
20	Overhead													
21	Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-
22	Interest	-	-	-	-	-	-	-	-	-	-	-	-	-
23	Real Estate Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-
24	Land Rent	-	-	-	-	-	-	-	-	-	-	-	-	-
25	Machinery Rent	-	-	-	-	-	-	-	-	-	-	-	-	-
26	Repairs	-	-	-	-	-	-	-	-	-	-	-	-	-
27	Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-
28	Marketing	-	-	-	-	-	-	-	-	-	-	-	-	-
29	Owner Draw (salary)	-	-	-	-	-	-	-	-	-	-	-	-	-
30	Other	-	-	-	-	-	-	-	-	-	-	-	-	-
31	Total Fixed Costs (FC)	-	-	-	-	-	-	-	-	-	-	-	-	-
32	Gross Margin (TI-VC)	-	-	-	-	-	-	-	-	-	-	-	-	-
33	Net Margin (NM)													
33 34	TI - (VC + FC)	-	-	-	-	-	-	-	-	-	-	-	-	-
54														







### Other Sources / Uses of Cash

Other Sources / Uses o	f Cash												
Enter sources of cash as po	sitive numb	ers and uses	of cash as n	egative num	bers								
(Equipment purchases)	-	-	-	-	-	-	-	-	-	-	-	-	-
Equipment sales	-	-	-	-	-	-	-	-	-	-	-	-	-
Funds borrowed	-	-	-	-	-	-	-	-	-	-	-	-	-
(Funds repaid)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash from													
Other Sources / Uses	-	-	-	-	-	-	-	-	-	-	-	-	-
Monthly Cash Flow													
(NM + Net Cash from													
Other Sources/Uses)	-	-	-	-	-	-	-	-	-	-	-	-	-
Beginning Cash	-	-	-	-	-	-	-	-	-	-	-	_	-
Ending Cash	_	-	_	_	_	_	_	_	_	_	_	_	-
	Enter sources of cash as po (Equipment purchases) Equipment sales Funds borrowed (Funds repaid) Net Cash from Other Sources / Uses  Monthly Cash Flow (NM + Net Cash from Other Sources/Uses) Beginning Cash	(Equipment purchases) -  Equipment sales -  Funds borrowed -  (Funds repaid) -  Net Cash from Other Sources / Uses -  Monthly Cash Flow (NM + Net Cash from Other Sources/Uses) -  Beginning Cash -	Enter sources of cash as positive numbers and uses  (Equipment purchases)  Equipment sales  Funds borrowed  (Funds repaid)  Net Cash from Other Sources / Uses  Monthly Cash Flow (NM + Net Cash from Other Sources/Uses)  Beginning Cash	Enter sources of cash as positive numbers and uses of cash as no (Equipment purchases)	Enter sources of cash as positive numbers and uses of cash as negative num  (Equipment purchases)  Equipment sales  Funds borrowed  (Funds repaid)  Net Cash from Other Sources / Uses  Monthly Cash Flow (NM + Net Cash from Other Sources/Uses)  Beginning Cash	Enter sources of cash as positive numbers and uses of cash as negative numbers  (Equipment purchases)  Equipment sales  Funds borrowed  (Funds repaid)  Net Cash from Other Sources / Uses  Monthly Cash Flow (NM + Net Cash from Other Sources/Uses)  Beginning Cash	Enter sources of cash as positive numbers and uses of cash as negative numbers  (Equipment purchases)	Enter sources of cash as positive numbers and uses of cash as negative numbers  (Equipment purchases)	Enter sources of cash as positive numbers and uses of cash as negative numbers	Enter sources of cash as positive numbers and uses of cash as negative numbers	Enter sources of cash as positive numbers and uses of cash as negative numbers	Enter sources of cash as positive numbers and uses of cash as negative numbers	Enter sources of cash as positive numbers and uses of cash as negative numbers  (Equipment purchases)

Adapted from the Simply Fresh Farm Budget Cash Flow Spreadsheet developed by Farm Credit East. For a more comprehensive budget worksheet go to:

47 www.farmbiztrainer.com/resources/groups/one-page-planning-suite/









# Where to start? With your personal finances!

- Gather your key financial documents
- Develop a recordkeeping system
- Create a personal balance sheet
- Create a personal cash flow budget
- Create and update your personal cash flow statement









# Next develop a land-based cash flow budget

- Rent or lease payment
- Itemize your carrying costs
- Compare the affordability of different land parcels



# Free Resources available from Idaho Cultivating Success<sup>TM</sup>

#### Financial Fitness for Farmers

- Balance Sheets
- Income Statements
- Enterprise Budgets
- Cash Flow Budgets

https://www.cultivatingsuccess.org/financing-mentorship









# Follow-up questions? Contact me!

Colette DePhelps

cdephelps@uidaho.edu 208-885-4003







